



Expertise for Municipalities

Getting on the Same Page

Preparing for Council Orientation









The Rules of the Game

Presentation Overview

- The "MUSTS"
- The "SHOULDS"
- Techniques for Providing Council Orientation
- Preparing Staff for a New Council



The "MUSTS"

Governing Legislation

- Municipal Act
- Municipal Conflict of Interest Act
- Occupational Health and Safety Act
- Municipal Freedom of Information and Protection of Privacy Act
- Planning Act
- Building Code



The Top 5 List

- 1. Role & Responsibility
- 2. Protection under S. 448 of the *Municipal Act*
- 3. Conflict of Interest
- 4. Protected Information
- 5. Decision Making Authority



Role & Responsibility

- Role of Council S. 224 Municipal Act
 - Difference between governance and administration/management
 - Policy versus doing
 - You don't drive the grader
 - You decide how often the grader goes out
 - Council as a whole can make decisions at a duly convened Council Meeting
 - A single member of Council cannot make decisions for all of Council
 - Council's decisions are recorded in by-laws, resolutions, policies
 - Compliance with Provincial and Federal Laws, Regulations,





Protection under S. 448 of the *Municipal Act*

- Members of Council cannot be sued personally for actions within their role and carried out in good faith
 - Don't tell the plow truck driver to plow this road now
 - Don't drive the plow truck yourself
 - Breaching Legislation
 - MCOIA
 - MFOIPPA
 - OHSA





Conflict of Interest

- Only a member of Council can determine if they have a pecuniary interest
 - Not the Clerk's Role to advise
 - Not an individual member of Council's Role to demand another Councillor declare a conflict
 - Only a judge can determine if there is a conflict
 - Councillors are advised to get a legal opinion from their own lawyer not the role of the municipal lawyer
 - anyone wanting to challenge must make an application to the court no later than 6 weeks after being aware
 - Member of a Body and Common Interest
 - Changes March 1, 2019 Integrity Commissioner
 - Advice, Education, Investigation, Application to Court

Protected Information

- Definition of a municipal record
 - As an example Correspondence, sound recordings, any other documentary material (emails, handwritten notes, etc.)
- What information is Confidential
 - Closed Session discussions
 - Personnel Records
 - Wages
 - Overtime
 - Property Files/Tax Information



Decision Making Authority

• Section 11 of the *Municipal Act* spells out Council's decision making authority



- 1. Governance Structure
- 2. Accountability & Transparency
- 3. Financial Management
- 4. Public Assets
- 5. Economic, social and environmental well-being
- 6. Health, safety and well-being of persons
- 7. Services authorized to provide
- Protection of persons and property, including consumer protection

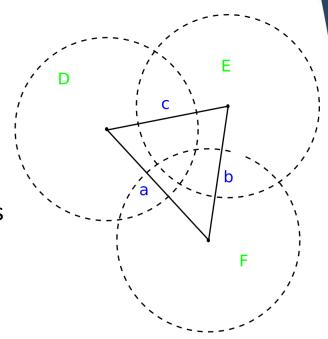


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Decision Making Authority

- Section 11 (3) of the *Municipal Act* spells out Council's spheres of jurisdiction
 - 1. Highways, including parking and traffic on highways
 - 2. Transportation systems, other than highways
 - 3. Waste Management
 - 4. Public Utilities
 - 5. Culture, parks, recreation and heritage
 - 6. Drainage and flood control except storm sewers
 - 7. Structures, including fences and signs
 - 8. Parking, except on highways
 - 9. Animals
 - 10. Economic Development services
 - 11. Business Licensing











The "MUSTS"

By-Laws, Municipal Policy



- Code of Conduct
- Procedural By-law
- Workplace Harassment Policy
- Accountability and Transparency Bylaw
- Remuneration By-law
- Complaints Policy/Process
- Official Plan
- Zoning By-law
- Strategic Plan
- Asset Management Plan



The "MUSTS"

 Mandated vs Discretionary Services

- Those the Province requires you to have
- Those that you can choose provide
 - Provincially Governed
 - Municipally Governed



Mandatory Services

- Tax Collection
- Chief Building Officer Inspections
- Policing
- Emergency Management
- Health Prevention
- Social Services
- Social Housing
- Fire Prevention



Discretionary Services

- Provincially Governed
- Library
- Building Code
- Road Maintenance (minimum Maintenance Standards)
- Drinking Water
- Wastewater
- Long-Term Care

- Municipally Governed
- Fire Protection
- Streetlights
- Recreation Facilities
 - Arenas
 - Pools
 - Beaches
 - Boat launches
 - Trails
 - Playgrounds
- Animal Control
- Garbage Collection









The "SHOULDS"

 Municipal Information (Municipality Specific)

- 2017 Financial Statement
- 2018 Budget
- Community Engagement Strategy
- Social Media Policy
- Council Specific Policies
- Latest Newsletter
- CAO Job Description



The "SHOULDS"

Other Information

- How to Chair a Meeting and the Role of the Head of Council
- Political Advocacy
- Municipal Associations
- AMO
- FONOM
- DSSABs
- Local Boards









Techniques for Providing Council Orientation

- Binders
 - Paper Vs Electronic
- Web portals/IPads
- Books Cuff etc.
- Fact sheets
 - Q & A
 - Special topics
- YouTube Videos

- Training
 - In Person
 - Third Party Training
 - Swap with your Neighbour
- Keep it Simple
- Do something unexpected
 - "interview" each member individually get to know them



Training should be Ongoing

- Develop a Strategy
- Have Refreshers





Preparing Staff for a New Council

- Role Refresher
- Preparing to Present to Council
 - What topics to cover
 - How to present
- How to deal with Council's Questions
 - At orientation
 - Every day











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